	<p>ACTION TAKEN UNDER DELEGATED POWERS BY OFFICER 7th November 2017</p>
Title	Gangs and serious youth violence prevention programme
Report of	Family Services Director
Wards	All
Status	Public
Enclosures	None
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Summary

Barnet is one of the safest boroughs in London; however there have been growing issues in terms of Gangs and Serious Youth Violence (GSYV) over the last few years. There has been a marked escalation with this issue, particularly in relation to the serious violence, the frequency of violence and the decrease in age of gang members.

Given the level of escalation that has occurred the London Borough of Barnet (the Council) has been developing intervention and prevention activities that will address all levels of need. The Council has been successful in securing funding from the Mayors Office for Policing and Crime (MOPAC) to deliver a preventative programme in schools and communities. The funding available is £62,000 per annum for two years starting from April 2017.

Decisions

This report seeks approval to procure services to deliver preventative programmes in schools and community settings for the London Borough of Barnet. An open procurement procedure will be undertaken

1. WHY THIS REPORT IS NEEDED

- 1.1 To comply with the Council's Contract Procedure Rules, ensure alignment with Council's Corporate Plan 2015-2020 and to achieve value for money, an open procedure procurement exercise will be undertaken. The open procedure will be carried through an Invitation to quote as the budget is below the OJEU threshold.
- 1.2 These services are needed as part of preventative and early intervention for Family Services for children and families. Following procurement rules, an invitation to quote exercise will be conducted and all submissions will be evaluated and ranked according to their scores for quality and price.

2. REASONS FOR DECISIONS

- 2.1 The Council has been successful in securing funding from MOPAC to deliver a preventative programme in schools and communities. The funding is £62,000 per annum for two years.
- 2.2 A pilot prevention programme has been undertaken in Barnet schools. The prevention programme used has been delivered in 17 London boroughs with good results. The pilot in Barnet was delivered in 10 targeted schools (including the Pupil Referral Units (PRU) and delivered a range of sessions to different year groups.
- 2.3 There is one PRU in Barnet, the Pavilion School. PRUs can be a training ground for gang members and can be targeted by gangs. There have been a number of actions undertaken to tackle the issue of GSYV at the PRU and working with young people who are at the PRU to prevent them from becoming gang members. This service will supplement the work which is already being done.
- 2.4 The Council's Youth Service deliver a project, 'Keeping Young People Safe' (KYPS), which works with children and young people at risk of involvement in GSYV. KYPS uses detached youth work and 1:1 work to develop resilience and desistance and increase engagement in education and positive activities to limit gang exposure and reduce risk of gang membership and serious youth violence activity. This project involves partnership working as the panel which discusses referrals has representatives from Police, CAF and MASH.
- 2.5 Barnet has also developed a new integrated team called REACH. With specialist workers the team is set up to work with young people and families at the edge of care, especially young people at risk of Child Sexual Exploitation, gang-involvement and who go missing from home. The REACH assessment will determine tailor made programme of care planning activities utilizing components of 1:1, family and group work with the young person, their immediate and wider systems.
- 2.6 MAC UK have recently partnered with the REACH team in Family Services to deliver their 'Integrate model'. The Integrate model uses a clinical approach to reduce serious youth violence and re-offending, get young people engaged in training,

education and/or employment and helps young people connect with existing services. The model is underpinned by psychological theories and puts young people at the heart of its services and solutions using co-production to work with rather than for young people wherever they feel comfortable. The model gives young people the opportunity to create and own a project they find interesting. The MAC UK partnership was secured by a successful bid to Health Education England (HEE).

3. ALTERNATIVE OPTIONS CONSIDERED AND REJECTED

- 3.1 The alternative is to deliver in house. However this is a targeted service that requires specialist providers. As a result of this the preferred option is to go out to tender.
- 3.2 The requirements of the bid meant this provision must be delivered by a VCS organisation.

4. POST DECISION IMPLEMENTATION

- 4.1 Following the decision of this report, a procurement process will be carried out in line with the Council's Contract Procedure Rules and Council's Standing Order rules.

5. IMPLICATIONS OF DECISION

5.1 Corporate Priorities and Performance

Recommendations from the Home Office's Ending Gang Violence and Exploitation Report were addressed in Barnet's revised 'Ending Gang and Youth Violence Action Plan'. This action plan sets out detailed actions that focus on prevention, intervention and enforcement:

- **Preventative actions:** continue Keeping Young People Safe (KYPS) project including associated parenting support and continue to increase awareness of GSYV by sharing the gangs screening tool widely and rolling out further training, especially in partnership with educational establishments, such as Gangs Champions.
- **Intervention actions:** develop closer working arrangements with drug treatment providers and offender managers to tackle and reduce the exploitation of young people being used in the supply and movement of drugs, develop a clear pathway for those who are at risk of or affected by gang activity and continue the use of multi-systemic and family functional therapies.
- **Enforcement actions:** work with police and community safety to ensure full range of judicial restrictions and powers are considered and used to tackle GSYV and undertake enforcement and disruptive actions in areas with new GSYV activity.

- 5.1.1 There has been some work done to address the increasing issues of GSYV in the borough and this service will play a key role in implementing early intervention and prevention in schools and communities.

5.1.2 The Children, Education, Libraries and Safeguarding Committee (CELS) Commissioning Plan 2015-2020 sets out proposals to address challenges, reshape services, and to deliver savings for services within the Committee area over the next five years. These include:

- Alternative ways to deliver services, in partnership with other organisations and residents
- Narrowing the gap and targeting support to those that need it
- Greater personalisation, choice and control over services
- Focus of efficiency, effectiveness and impact

5.2 **Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

Procurement, Finance & Value for Money

5.2.1 The procurement process will be competitive and open to ensure value for money.

5.2.2 An open procurement procedure will be undertaken and quotation submissions will be recorded on the e-portal tendering system, www.barnetsourcing.co.uk. Providers tendering for this service will be evaluated by a panel of experts and scored during the evaluation stage.

5.2.3 The value of the contract will be in line with the £62k funding available.

Staffing, IT, Property

5.2.4 TUPE does not apply to this service and there are no staffing implications for the Council.

5.2.5 The IT and property implications for the provider organisations are covered in the specifications, ITT document and tender submissions.

5.3 **Legal and Constitutional References**

5.3.1 Legal notes the processes to be undertaken by officers in tendering for the services to deliver preventative programmes in school and community settings and advises that the process is carried out in accordance with the Public Contracts Regulations 2015 and the Council's Contract Procedure Rules.

5.3.2 The form of contract for the services should be agreed in consultation with Legal.

5.3.3 Under the Council's Constitution, Contract Procedure Rules, the authorisation to commence a procurement process for procurement value between £50,001 - £165,000 is at Director/ Assistant Director level as set out in the Scheme of Delegation.

5.4 **Risk Management**

5.4.1 Early identification, accurate needs assessment and effective interventions are key in supporting and empowering families to ensure that all children have the best possible start in life.

5.4.2 If the Council does not proceed with procuring the service, it will lose the money awarded in the bid from MOPAC.

5.4.3 To ensure monies are being spent effectively all new contracts will be performance managed throughout the term of the contract using a robust monitoring system. This system is in place for current contracts.

5.5 Equalities and Diversity

5.5.1 The 2010 Equality Act outlines the provisions of the Public Sector Equalities Duty which requires Public Bodies to have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010
- advance equality of opportunity between people from different groups
- foster good relations between people from different groups

The broad purpose of this duty is to integrate considerations of equality into day business and keep them under review in decision making, the design of policies and the delivery of services

5.6 Consultation and Engagement

5.6.1 Consultation and engagement formed a part of the design of the service specifications. Feedback from users of the current services and from stakeholders in these services was also incorporated into the new service specification.

6. BACKGROUND PAPERS

Appendix 1 MOPAC bid.

7. DECISION TAKER'S STATEMENT


7.1 *I have the required powers to make the decision documented in this report. I am responsible for the report's content and am satisfied that all relevant advice has been sought in the preparation of this report and that it is compliant with the decision making framework of the organisation which includes Constitution, Scheme of Delegation, Budget and Policy Framework and Legal issues including Equalities obligations.*

8. OFFICER'S DECISION

I authorise the following action

8.1 The procurement process of invitation to quote -to commence.
The total budget available for this initiative is £124,000. The contract term for the awarded contract will be 2 years. Subject to the outcome of the procurement exercise, contracts will be awarded to potentially more than one provider.

Signed



Date

07/11/2017
